

TRENT RADIO BoD AGENDA 25 March 2008

01. Chair's Opening Remarks and Agenda Approval
02. Presentation of Previous Minutes - 26 February 2008
03. Business Arising - if any
 - a) Radio Drama Award Proposal
04. Committees
05. Operations Report:
 - a) Financial Statements to 29 February 08.
 - b) General Managers Report (see attached)
 - i) City of Peterborough Grant Application
 - ii) Canada Summer Job (CSJ08) Application;
 - iii) Rough Plan for the 2008 Summer.
 - iv) Student Membership Fees indirectly in the news.
 - v) Programme Director's Report (deferred to BoD 22 Apr 08)
06. Any Other Business:
 - Planning next Board Meetings
 - 22 Apr 08 at 7:15pm will include reports from the PD & the PM.
 - The next two BoD Meetings have been set for Tue, 24Jun08 & Tue, 26Aug08
- 07 Adjournment

MINUTES OF THE BOARD OF DIRECTORS MEETING held on Thursday, 26 February 2008,
at Trent Radio House, 715 George Street North, Peterborough, Ontario.

P R E S E N T: Vincent Bierworth, Meaghan Culkeen, Trevor Dunn, Christina Last, and Dahn Mirabelli.

R E G R E T S: Bryn Batton Wall, and Steve McNabb

Also present: John Muir, General Manager.

01 Notice of this meeting having been made to all Directors, and a quorum being present, the meeting was declared duly constituted and called to order at 7:20 pm, with Meaghan Culkeen acting as Chair, and Vincent Bierworth acting as Secretary. An agenda was agreed upon and discussion followed.

02. Presentation of Previous Minutes - 29 January 2008;

UPON A MOTION duly made, seconded and carried unanimously, the minutes of the meeting held on 29 January 2008 were approved as presented and amended.

03. Business Arising: Discussion of Trent Radio Bursary/Award.

After some discussion it was decided not to pursue the idea an academic bursary or award. However, discussion lead to a proposal of creating a radio drama script contest, with a cash reward, and production and distribution of the finished piece. Vincent Bierworth will lead an ad hoc committee which will include Meaghan Culkeen, Trevor Dunn, and Dahn Mirabelli to sort out the feasibility and the details of how this initiative would work, including terms of reference, funding opportunities, and a timeline for the competition and production. A report comprising these elements will be presented at the next Board Meeting (25 Mar 08)

It was noted that next year's funding application to the City of Peterborough might include this project.

04. There were no Committee Reports.

05. Operations Report

Presentation of Financial Statements to 31 Jan 2008 - see attached

General Manager's Report - see attached.

In addition is was noted that the General Manager will be away for three weeks commencing 07 May 08

UPON A MOTION duly made, seconded, and carried unanimously, the operations report including the financial statements to 31 January 2008 presented & discussed.

06-07. Other Business: Information was shared concerning the agenda for the next two Board Meetings. It was noted that the Board will meet again on Tue, 25 March 2008 at 7:15pm. There being no further business the meeting was adjourned at 7:45 pm.

Meaghan Culkeen, President & Chair

Vincent Bierworth, Secretary

Radio Drama Award Proposal - Vincent Bierworth for BoD 25 March 2008

So here is what I have put together so far for this radio drama award idea. It's just a basic outline for submission (which needs to be edited, as what you see, for the most part, is cut and pasted directly from the CBC Saskatchewan Radio Drama contest) and a short timeline of major things that need to happen.

Contacts

High School Creative writing and drama teachers
PAU and other arts organizations like such

Postering and other leg work.

Award

The winning writers will receive a professional writing fee for their script (\$500), a chance to watch their work being produced, and a CD copy of the final production. Production will also be broadcast on Trent Radio.

Proposed Guidelines & Instructions Text

Writers often ask us about the proper form of presentation for radio scripts. There is a distinctive radio drama style.

The important thing is to convey a clear understanding of how you intend to use sound and music in your script. We need to know that you are thinking "sound". Too often we get scripts and proposals that are visual and don't make use of the special opportunities sound offers for moving through time and space, in and out of brains, across continents....

Apart from that, the presentation is much the same as with a stage script.

Some General Pointers

Paper size - 8 1/2 x 14 is standard, but 8 1/2 x 11 is fine. One 8 1/2 x 14 page of dialogue is roughly equal to one minute of produced play.

Lines should be double-spaced, sound and music cues triple-space, paragraphs triple spaced.

All cues should be capitalized and numbered, including sound effects. Cue numbers start at #1 on each page. Don't continue a cue on to the next page.

Indicate change of scene and transitions (music bridges etc.) and number each scene.

Indent for note to the producer re: pronunciation, physical action, position of characters (blocking) etc.

Number each page at the top.

Please include a list of characters, with descriptions (age, accents, etc.).

The title page should include the name, address, and phone number of the author.

Timeline

25 Mar 2008: Presentation of Materials to BOD

15 Apr 2008: Revision of material (if need be) and final draft of contest idea

31 May 2008: Contacting of High School's complete for next fall submission

31 Jul 2008: Sponsor of Prize secured

31 Aug 2008: Official announcement of contest, Judging committee chosen

31 Oct 2008: Final date for submission of Radio Drama

10 Nov 2008: Winner chosen

30 Nov 2008: Production completed

Dec 2008: Air winning drama

Questions

Do we put a small entrance fee on it. Maybe 1 or 2 dollars. I kind of like to idea of a \$1 entrance fee as, although a small amount, it makes things a little more serious. This doesn't need to be part of it though.

What kind of Sponsor do we look for? Or more exactly, how are we going to secure money for it?

[end]

General Manager's Report for the Board of Director's Meeting 26 February 2008

Prepared by John K Muir

a Financial Statements to 29 Feb 08 - please see attached

b General Manager's Report

i. City of Peterborough Community Investment Grant 2008. The application was recommended by city staff for a grant of \$3,500. This was confirmed by the Committee of the Whole on 17 Mar 08, and is set to be ratified by City Council this evening (25 Mar 08). If the grant is approved, we will be both permitted and obliged to use the city coat of arms to acknowledge city support. This could brought into immediate effect on the Trent Radio "home page" and Trout Rodeo - the Year in Review".

ii. Canada Summer Jobs (HRSDC). In "validating" our application we were contacted by Gwen Gharial <gwen.gharial@servicecanada.gc.ca> who reported that we are being considered for a subsidy for one "Summer Operations & Information Manager" position - \$4,200 towards wages (12 weeks @ 40 hours per week @ \$8.75 per hour) + \$482 towards mandatory employment related costs (MERCs) - \$4,682 total. In years past we were allowed to distribute the allocated hours over more weeks. For instance, if awarded the grant we would be able to hire a student for 16 weeks @ 30 hours per week. Ms. Gharial indicated that we can no longer do this, and the student employee's would have to be 12 weeks @ 40 hours per week. Given this and that we require an executive presence for the entire summer season, it is proposed that, we offer employment in two sections as 12 wks @ 40hrs/wk then 4wks @ 20hrs/wk. Our wage rate is \$10.45/hr. The total expense would be \$6,230.06, and after CSJ08 subsidy, our cost would be \$1,548.06.

iii. Rough Plan for the 2008 Summer - see attached.

iv. Student Membership Fees. Please see attached newspaper article. The story reports an enrolment loss of 400. With Trent Radio's student memberships down by \$10,844, it would seem that the number is closer to 725. Also, current student have reported that TrentU was much slower than (six to eighteen weeks) other institutions in making offers of enrolment, which means that potential students signed up elsewhere.

v. Programme Director's Report - (deferred to BoD 22 Apr 08)

[end]

Trent Radio Comparative Balance Sheet - subject to adjustment and review

ASSETS	As At 08-02-29	As At 07-02-28		As At 08-02-29	As At 07-02-28
CURRENT ASSETS			CURRENT LIABILITIES		
Raffle & Bingo Acct	0.00	0.00	Accounts Payable	(431.64)	6,402.53
Boost & Freq Acct	5.93	5.93	Contract Obligation	44,788.64	44,983.78
General Funds Montreal	3,759.49	7,769.50	Deferred Income	645.00	645.00
ING Savings	25,194.14	193.77	Accrued Liabilities	0.00	0.00
Cash In Bank	28,959.56	7,969.20	Trillium StudioC	27,923.96	39,066.82
Petty Cash: Programming	0.00	0.00	CPP Payable	0.00	0.00
Petty Cash: Admin	(12.60)	(162.33)	UIC Payable	0.00	0.00
Petty Cash: Summer Admin.	0.00	(150.00)	Income Tax Withholdings	0.00	0.00
Term Deposits	0.00	0.00	Receiver General Net	0.00	0.00
Accounts Receivable	400.00	700.00	Health Benefit Payable	0.00	0.00
Doubtful Accounts	0.00	0.00	Other Withholdings Net	0.00	0.00
Receivables Net	400.00	700.00	TOTAL CURRENT LIABILITIES	<u>72,925.96</u>	<u>91,098.13</u>
Student Levy Receivable	0.00	11,950.27			
Prepaid Expenses	810.01	681.94	LONG TERM LIABILITY		
TOTAL CURRENT ASSETS	<u>30,156.97</u>	<u>20,989.08</u>	CO Long Term Loan	15,000.00	0.00
			Deferred Contribution	30,111.78	37,311.38
FIXED ASSETS			TOT. LONG TERM LIABILITY	<u>45,111.78</u>	<u>37,311.38</u>
Land	10,000.00	10,000.00	TOTAL LIABILITIES	<u>118,037.74</u>	<u>128,409.51</u>
Buildings	94,439.07	94,439.07			
Office Equipment	20,774.21	20,774.21	NON-SHARE EQUITY		
Technical Equipment	237,339.40	236,494.72	Retained Surplus/(Deficit)	(14,884.02)	(6,398.87)
Technical Renovations	9,913.00	9,913.00	Previous Year-end Adjustments	0.00	0.00
Fixed Assets at Cost	372,465.68	371,621.00	Net Retained Surp/(Def)	(14,884.02)	(6,398.87)
Accumulated Depreciation	<u>(265,684.20)</u>	<u>(238,183.34)</u>	Current Surplus/(Deficit)	33,784.73	32,416.10
TOTAL FIXED ASSETS	<u>106,781.48</u>	<u>133,437.66</u>	TOTAL NON-SHARE EQUITY	<u>18,900.71</u>	<u>26,017.23</u>
			LIABILITIES AND EQUITY	<u>136,938.45</u>	<u>154,426.74</u>
OTHER ASSETS					
Deferred Charges	0.00	0.00			
TOTAL OTHER ASSETS	<u>0.00</u>	<u>0.00</u>			
TOTAL ASSETS	<u>136,938.45</u>	<u>154,426.74</u>			

Trent Radio Comparative Income Statement - subject to adjustment and review

	07-09-01 to 08-02-29	06-09-01 to 07-02-28		07-09-01 to 08-02-29	06-09-01 to 07-02-28
REVENUE					
GOVERNMENT GRANTS			PERSONNEL		
Federal Grants	0.00	1,056.00	Programming Wage	12,675.00	13,334.50
Provincial Grants	0.00	0.00	Technical Wage	7,053.38	12,195.20
Municipal Grants	0.00	0.00	Publicity Wage	0.00	0.00
TOTAL GOVERNMENT GRANTS	<u>0.00</u>	<u>1,056.00</u>	Administrative Wage	19,500.00	19,498.83
FUND RAISING			Benefits	248.00	0.00
Corporations	0.00	0.00	CPP Expense	1,685.35	1,962.39
Foundations	0.00	0.00	EI Expense	976.64	1,165.46
Private	4,935.43	5,955.39	Total Wages & Benefits	42,138.37	48,156.38
Leadership	0.00	0.00	Programming Fees	0.00	8,884.50
Donations "In Kind"	0.00	0.00	Technical Fees	0.00	0.00
Net Donations	4,935.43	5,955.39	Publicity Fees	0.00	250.00
Trent Student Memberships	78,200.20	92,000.00	Administrative Fees	879.00	728.00
Commercial & Non-profit	75.00	0.00	Total Fees	<u>879.00</u>	<u>9,862.50</u>
Individual Memberships	755.00	670.00	TOTAL PERSONNEL	<u>43,017.37</u>	<u>58,018.88</u>
Discretionary M'ship Exp	0.00	0.00	SUPPLY & EXPENSE		
Net Memberships	79,030.20	92,670.00	Publicity & Promotions	93.00	0.00
Special Events	2,279.00	1,033.76	Equipment Rental	200.00	0.00
Special Events Expense	(996.98)	0.00	Line Rental	1,602.55	1,661.91
Net Special Events	1,282.02	1,033.76	Rental Other	40.00	0.00
Fundraising	0.00	204.68	Net Rentals	1,842.55	1,661.91
Fundraising Expense	0.00	0.00	Postage & Delivery	23.88	162.09
Net Fundraising	<u>0.00</u>	<u>204.68</u>	Office Supplies	406.27	257.70
TOTAL FUND RAISING	<u>85,247.65</u>	<u>99,863.83</u>	Telephone	476.87	698.66
EARNED REVENUE			Utilities	2,409.51	2,461.08
ON AIR Sponsorship	4,400.00	4,958.28	Programming & Licence	840.00	5,178.41
ON AIR Sponsorship Expense	(615.00)	(470.00)	Building R & M	342.30	974.76
Net ON AIR Sponsorship	3,785.00	4,488.28	Building R & M Upper Apt	57.12	22.22
Net "RADIO PAPER"	0.00	0.00	Technical R & M	3,006.31	7,102.97
Net Other Sponsorship	0.00	0.00	Net Repair & Maintenance	3,405.73	8,099.95
Rental Income	3,960.00	3,960.00	Professional Fees	60.00	125.00
Net Misc Sales & Services	180.00	6,953.58	Insurance	4,150.61	4,079.72
TOTAL EARNED REVENUE	<u>7,925.00</u>	<u>15,401.86</u>	Travel	0.00	0.00
MISCELLANEOUS REVENUE			Volunteer Expense	157.60	520.40
Interest Income	399.68	7.26	Bank Charges	69.40	75.00
Micellaneous Revenue	0.00	0.00	Loan Interest	2,287.99	1,906.81
Amortisatn Dfrd Contribtns	0.00	0.00	Depreciation	0.00	0.00
TOTAL MISC REVENUE	<u>399.68</u>	<u>7.26</u>	GST Paid	546.82	666.94
TOTAL REVENUE	<u>93,572.33</u>	<u>116,328.95</u>	Bad Debts	0.00	0.00
			Miscellaneous	0.00	0.30
			TOTAL SUPPLY & EXPENSE	<u>16,770.23</u>	<u>25,893.97</u>
			TOTAL EXPENSE	<u>59,787.60</u>	<u>83,912.85</u>
			NET INCOME	<u>33,784.73</u>	<u>32,416.10</u>

A ROUGH PLAN for the 2008 Summer Season for consideration by the BoD 25 March 2008

NEED

- There are no full-time staff people for the summer; the Programme Director is laid off entirely.
- With volunteers fulfilling some programming and other tasks we can continue for the Summer Season with limited hours and reduced operations.

THE PLAN

- Trent Radio will be on the air from **Mon 05 May 08 to Fri, 15Aug08** (fifteen weeks); **5pm to Midnight**, up to seven evenings per week.

- The actual days will be determined at the **Summer Programming Planning** meeting to be held on **Sunday, 20 April 08 at Noon, at the Trent Radio House kitchen.**

- During the summer OPERATORS have the enhanced responsibility of recruiting Programmers and determining the content of their evening, this is why they are called EXECUTIVE PRODUCERS.

- A SUMMER OPERATIONS MANAGER shall be responsible for organising and supporting the EXECUTIVE PRODUCERS and OTHER VOLUNTEERS and keeping OFFICE HOURS. It is anticipated that Office Hours shall be 1pm to 4pm, with the Operations Manager in attendance from Noon to 7:30. This is subject to change. (NOTE: A grant application has been made to fund this position)

- As the SUMMER PROGRAMME COMMITTEE, the SUMMER OPERATIONS & INFORMATION MANAGER in concert with *all* the EXECUTIVE PRODUCERS shall be responsible for fulfilling all programming functions and some other tasks for the 5pm - Midnight period.

(NOTE: Programmers wanting to go on after midnight, mornings or afternoons (ie. outside hours overseen by EXECUTIVE PRODUCERS to see the General Manager - John Muir.)

- Studio A will be a "daytime" production facility, while Studio B and StudioC will be closed.

FORMAT, CONTENT & SUPPORT

The format for each evening is suggested as follows to comply with Trent Radio's license.

5:00 - 5:30	"smooth operator" announcements &c
5:30 - 7:30	music show
7:30 - 9:00	music show
9:00 - 10:00	spoken work or foreground programming
10:00 - Midnight	music show

- 35% of all music selections played must be Canadian Content
- it is suggested that at least one of the music programmes be FOREGROUND format (see attached for a description)
- CONTENT is to varied and comprehensive.
- EXECUTIVE PRODUCERS shall provide training, direction and support to their programmers and shall be in attendance at TRadio House for the entire period of their evening (ie 5pm-Midnight).

DATES

- Summer Season PLANNING Meeting Sunday, 20 April 2008 and first deadline for SUMMER programme proposals
- Summer Season 05 May to 15 Aug 08 - fifteen weeks
- Potential Summer Radio Camps Weekends Not this year
- Earlybird FALL Programme Proposal Submission Deadline for Returning Programmers - Friday, 15 Aug 08
- No REUNION WEEKEND is planned for this year
- SHUTDOWN from 16 Aug until 01 Sep 08 (Labour Day)
- FALL PRE SEASON commences on Tuesday, 02 Sep 08
- The REGULAR SEASON starts two weeks later on Monday, 22 Sep 08
- Deadline for Programme Proposals: **Friday, 12 Sep 08 @ noon**

WHAT IS AN SUMMER EXECUTIVE PRODUCER? (only part of what you were afraid to ask)

EXECUTIVE PRODUCERS are volunteers responsible for Trent Radio and its programming. They take on the role of Operator and select the programmes for their evening. Executive Producers together with the Summer Operations Manager form the Summer Programming Committee which is charged with the responsibility of fulfilling Trent Radio's obligations and commitments to Programmers, the CRTC, the community, sponsors, &c Please see Summer Operations Manager's job description to see how this fits together.

Executive Producers are experienced Programmers who are chosen for their proven ability and trustworthiness and commitment to community radio.

While "on duty" at TRadio House, we act as Programme Director and General Manager and are vested with that responsibility and authority. Even if they happen to be in the building during our shift, our position remains unchanged, we're still "in charge". We must arbitrate in the best interests of, and according to the policies of Trent Radio.

These are the basic responsibilities of our position:

PROGRAMME SELECTION

Pursuant to Trent Radio's licence granted by the CRTC, programming functions shall be rendered in accord with the Organisation's aims as a broadcaster (see attached), in support of, and in partnership with programmers, independent of external or commercial influence, and in consideration of Trent Radio's tradition of promoting varied and comprehensive programming and tolerance, permitting any lawful expression.

Also, at least 35 % of all music played must be Canadian, (all music programmers should include Canadian Content ... its out there)

At least twenty-five percent of programming before 10pm must be Spoken Word or Foreground.

Does all this seem a bit legalistic ... this ROUGH PLAN should help guide decisions as to balance and timing.

Some questions to ask during programme selection:

Is this interesting? And can they pull it off? Is the programme direction clear, or does it look like they just want to play hits or requests? What will I need ask them to find out? What will I need to do to help them?

After the process of calling, negotiating and confirming the programmers for your evening, prepare a listing of programme titles with a brief description along with the name, phone number address and membership status for each programmer.

PROGRAMMER SUPPORT: CONTENT and TECHNICAL

This would involve establishing a working relationship with our programmers, helping them to develop their programme ideas. A programmer will also need some technical training.

We also need to ensure that we have their name, address, phone number, membership status etc.

We should keep one ear cocked towards the radio during our shift (which should be playing at all times) to do our own private monitoring of the programmes. Are levels too low/high? (It really helps if Programmers are wearing headphones)

[did you know the Industry Canada regulations require wearing headphones if operating the transmitter with the studio speakers muted?]

Do Programmers sound like they're having problems? Do you hear anything at all?

Listen to their programmes for the non-tech stuff. Feedback (of the non- technical kind) makes a huge difference for Programmers. Knowing one is not operating in a vacuum is comforting and builds a sense of community. Constructive criticism, when done with respect, can be valuable. Most Programmers want comments on how they're doing and need someone to bounce ideas off. We provide moral, critical, and technical support. This is what Trent Radio is all about - this is the partnership between the Programmer and us.

OPERATING - there are two vital aspects tied for first place in importance; one is monitoring what goes on air, the other is ensuring something is there to be monitored.

The first is accomplished through the use of a Computer Logger. This must be in working properly and recording all aired programming. Its importance cannot be stressed enough. Without it, the CRTC (Canadian Radio and Telecommunications Commission) may revoke or refuse to renew our broadcasting license. This would be a very bad and awkward thing. Best case scenario means a trip to the CRTC for apologies.

The Computer Logger is set to record an audio file every hour on the hour, and store these files for 30 days.

Executive Producers must "monitor" the logger audio and web page periodically, and ensure that it is working. Should the logger fail, all programming must stop and the Programmer should sign-off, unless recording can be done by alternate means. Logger audio can be monitored from the back rack in StudioA, and the web page is at <http://www.trentu.ca/trentradio/logger/lgrrep/rep.txt>

We must ensure continuity in programming (to get to the second aspect), which means we make sure something is on-air during scheduled programming time. The first rule of radio is "Show Up".

Programmers have been known to neglect showing up for their time. We must be prepared to perform impromptu shows (if we desire) or plop a pre-recorded tape or audio file in to play. Try and determine why there was a "no-show" and make a note in the OPERATORS BOOK. We should discuss the best way to resolve a continuing problem with our evening's partner and the Operations Manager.

Some Programmes are customarily pre-recorded, so make sure where the show is so you can air them when they are scheduled.

AUTHORITY:

Programmers and other occupants of the house are obliged to take direction from the Executive Producer. Drug or alcohol use (except for coffee or cigarettes) is not allowed on the premises, and Executive Producers are obliged to enforce this rule. (l.h.'s note: broadcasting while intoxicated usually makes for boring programming.)

If Programmers are acting irresponsibly in the studio, or anywhere else in the building, they should be warned, and if necessary, asked to leave. Remember, we must make decisions in the best interests of Trent Radio. Violence and/or assholes shall not be tolerated.

Most conflicts or concerns should be resolved after a Programmer is finished their programme. Most, that is. If a Programmer is spewing out nasty, hateful words they should be stopped. Go in and talk with them as soon as the microphones are off. Try calm, collected conversation. Disagreement or opinion-voicing is one thing, propagating intolerance and hate is quite another. Remember basic Trent Radio tenets. And Think before you intervene. This will have to be reported; what was your rationale, how best to act, etc.?

Also, don't give out Programmers' phone numbers to strangers. If the caller is insistent, ask for their number and call the Programmer yourself to give them the caller's number.

Remember that you're not alone. Talk with your fellow Producer's and do not hesitate to call the Summer Operations Manager or General Manager.

(john muir's note: with these responsibilities and the authority to carry them out, Executive Producers should remember that making radio is a creative act and Programmers may exhibit a florid artistic temperament - or even temper.) (kristina's note: nobody is allowed to jump on your head without good reason.)

SECURITY - non-members are not allowed in the house after office hours. However, tours can be given, at your discretion. Use your head. Any guests the Programmer brings in are, of course, welcome, *IF* they are part of the programme. We should dissuade Programmers from entertaining an in-studio fan club.

Trent Radio has an alarm system. Learn how to set and disarm it. (Another lisa howard note: if for any reason you are in a situation where someone is threatening you while in the building, you may set the alarm and activate it by moving across the beam in the hall way. If the alarm doesn't scare the person, the Trent Security showing up may.

Trent Radio's alarm system is only good for a few things. This is one of them.)

Also, do not hesitate to call 9-1-1 from anywhere in the building if you need help, and use the spy hole in the door to check out who you might be letting in before opening the door.

Once during the evening do a quick walkaround of the building. Are both flood lights working in the back area parking lot, are both porch lights on, is the exterior front door light working? Please note problems in the Operator's book.

As the building, equipment, security and such is the General Manager's bailiwick. Please report any damage, theft and security concerns to him.

Try as best you can to fix things, and write it up in the log and email John – jkmuir@trentradio.ca

HARDWARE - Make a note of what is needed, what is missing, what has finally decided to give up the ghost. There should be some spare items in the OPERATOR's room, e.g. turntable styli, music sheets, light bulbs, etc. Part of the tech end of the job.)

TELEPHONE - Get to know your Programmers and judge as to whether intercepting phone calls during their show would help keep things on a more even keel. It can be very disruptive for the Programmer if all their friends try calling while they are on. Refer all phone calls regarding music tracking to Jean Reno's email (jreno@trentradio.ca), and take THOROUGH MESSAGES in the messages book. Callers feedback should be passed on to the Programmer, and may warrant a discussion. Was the caller "out of their mind"? Was there something in it at all? In taking a complaint, listen to determine precisely what the complaint is about and how to contact the complainant later. Make a note of all this in the Operator's Book. Messages for John Muir should be transcribed and sent by email to jkmuir@trentradio.ca.

UPSTAIRS APARTMENT - Many people don't realise that we have someone living above the studio and archive area. Keep the monitor levels down, especially after 9pm ... drums and bass go right through the floor as though there wasn't one.

OPERATING CHECK LIST

Things to do when beginning: 5pm

- Clean up BEFORE starting.
- Check the OPERATOR'S BOOK, has the transmitter blown up?
- Check on the logger audio and webpage.
- Is the yellow Transmitter button pushed in? Is the red "Off Air" monitor button pushed down? Are we, in fact, on air?

It is heartbreaking to programme, only to find out you really were talking only to yourself (the usual paranoia of radio folks)

- are both turntable styli in good repair (write problems in the Operator's book)
- Find list of programmes for the night. Is the first Programmer here yet? Who won't be? Any pre-taped shows to be set up? Any sponsorships to be run?
- Check the Programme Log for instructions from our Operations Manager or General Manager. This may show last minute changes or direct how we will spend our time tonight.
- Turn the kitchen radio on, if it isn't already. Start listening.

** At 10pm Check the Logger audio and webpage.

Things to do when finished: Midnight

- Clean up AFTER the shift. Has the last Programmer cleaned their mess? This includes putting recordings back in the correct order on the shelves in the archive room.
- Do a brief write-up in the OPERATORS BOOK of any events (or the lack thereof). Include the evening's programme highlights, equipment problems, "no shows", comments, etc. This log is a great way for everyone to maintain contact, air concerns, venture comments. It's a communication between Executive Producers, Summer Operations Manager, General Manager, and whomsoever else may read it. Keeping in tune ... especially when we can't see each other.
- Shut Off Transmitter Feed button to switch to the Radio Free Peterborough feed.
- Leave lights on in the Archive, Hall, Studio B, and the Kitchen, so that it can be seen if the building is occupied if the alarm goes off. Make sure all doors are shut and locked, **except Studio A**, especially the front (George St.) door (as it is prone to not being shut properly slam it to be sure)
- If you are closing down the house, the Programmers gone to bed (visions of sugared tones dancing in their heads) remember to set the alarm. Then get the hell out of here and Go Home. Get some rest. Take in some amusements.

Why do we want to do this?? It's an interesting way to widen our range of acquaintances as well as our experiences. It's a way of putting something back into the community from which we draw. It's a means of furthering, aiding and abetting creative and socially responsible actions. And it's a good way to become familiar with the workings of an organisation, specifically Trent Radio.

And then there's this thing..

... this passion for radio ...

This document was stolen from "What is an Operator" and massaged somewhat to include Executive Producer's programming role.

Thanks to Barb Woolner, Kristina Rawlings, JK Muir and Lisa Howard.

Produced 16Dec94

Amended 11Jul97, 18Apr98, 15Mar99, 12Feb00, 28Mar01, 15Mar02 02Mar03, 12Apr04, 22Mar05, 16Mar06, 29Mar07, 24Mar08

Modifications:

added: Potential Radio Camps

amended: email addresses

amended: StudioA as a production daytime facility

amended: Logger Tape Section to become Computer Logger Section

amended: suggested schedule to put "smooth operator" at 5pm

amended: Summer Programme Coordinator becomes Summer Operations Manager

amended: Summer Operations Manager becomes Summer Operations & Information Manager

deleted: CKCU Logger Section

Trent Radio's Aims as a Broadcaster:

- To Maximise diversity of programming.
- To Inspire creative contributions to radio programming.
- To Increase awareness of the power and potential of radio.
- To Encourage and inspire a positive use of radio.
- To Encourage empowerment and the politics of liberation and discourage protectionism and the politics of resentment.
- To Formalise its operations so as to promote fairness, clarity and efficiency in its decisions.
- To Encourage access to the facilities by both the Peterborough area and Trent communities.
- To Encourage the production of programming which reflects both of these communities.
- To Encourage co-operation, interaction, communication and understanding within and between these communities and fully reflect this radio community to the world beyond.

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Foreground Format Definition for Music Programmes at Trent Radio (as approved by the BoD April 98)

- the matter broadcast is broadcast without interruption
- the intrinsic intellectual content of the matter broadcast is entirely related to one theme or subject
- the duration of the presentation is at least 15 minutes,

Generally, this is an opportunity to make an especial feature within your programme, and talk about the music you've been playing. This could include discussion and comparison of musical styles, biographical notes on musicians, info about a particular musical instrument, and anything else that either isn't printed on an album's sleeve (unless there's an essay there) or isn't common knowledge. Whatever you say is up to you - opinions, readings, discussion of philosophy, etc...

Prohibited Interruptions; these would include sponsorship messages, time and temperature checks and other surveillance information.

Other material which would be considered Foreground music would include;

A live (or live-recorded) Canadian concert (either the producer or artist must be Canadian) produced specifically for broadcast and at least 15 minutes in length.

Radio Art produced specifically for broadcast.

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POTENTIAL EMPLOYMENT OPPORTUNITY at TRENT RADIO

APPLICATION DEADLINE: MONDAY 21 APRIL 08 @ 5PM

SUMMER OPERATIONS & INFORMATION MANAGER: Job Description 2008

Reporting to the General Manager, the Summer Operations & Information Manager (SOIM) shall be charged with the gathering and dissemination of information a) regarding area summer festivals, community events and agricultural elements associated with the Peterborough Exhibition (31Jul-03Aug08); and b) of particular interest to recent immigrants, children and seniors in Peterborough and the area, along with interviews and reportage. Also included will be a twice daily broadcast listing of events and attractions,

In addition s/he will be charged with the day-to-day operation of Trent Radio and in concert with the Summer Programming Committee, s/he shall be responsible for developing a balanced programming schedule in accordance with Trent Radio's license and mandate. The primary duties include management of Trent Radio's broadcast and studio facilities for the use of more than one hundred community volunteers.

They shall convene and chair regular meetings of, and shall analyse and report on the balance of programming to, the Summer Programming Committee (all the Producers). They shall provide individual support and advice to the Summer Executive Producers.

They shall have the responsibility and authority to initiate and implement special programming, to enforce CRTC and other programming regulations, and shall have a hand in making preparations for some activities to take place in the Fall of 2008.

The Summer Operations & Information Manager shall also be charged with the general upkeep of Trent Radio House and shall ensure that the facilities are kept in good working order and that it be an area conducive to the production of effective community radio. This would include coordinating security and technical arrangements.

Specific Administrative Duties:

- Prepare and Maintain Programme Logs & Music Sheets (Computer System)
- Ensure Logger is working and being used correctly
- Ensure sponsorships are logged and aired.
- Prepare and Maintain Programmer listing with contact data.
- Convene volunteer socials.
- Convene and chair regular meetings of the Summer Programming Committee, and prepare minutes of these meeting for distribution to the Committee and the General Manager.

Note: The Summer Programming Committee is the Summer Operations & Information Manager and all the Summer Executive Producers)

- Attend planning meetings with the returning fall & winter Programme Director
- Respond to Summer and Fall season programme applicants.
- Act as Fill-in Operator as necessary.
- Render Community Liaison through information sessions and informal facility tours.
- Prepare and Distribute Summer Radio Guide.
- Produce Trent Radio fall pre-season and summer promos.
- Maintain community group announcements book.
- Pick-up and sort the post.
- Ensure trash & recycling is taken out & compost maintained, and ensure that the facilities used by Programmers are clean and tidy.
- Respond to email queries for the Music Director.
- Prepare monthly reports on their activities for the General Manager.
- Ingest CDs and other material into the digital server.

Terms: Dependent upon funding (40 hours/week for 12 weeks, then, 20 hours/week for 4 weeks.

Pay Rate: \$10.45 hour, including 4% vacation pay, plus statutory benefits.

Gross Pay: \$5,852 This position is scheduled to start on Monday, 05May08 and finish on Friday, 22Aug08.

Deadline for application: Monday, 21 April 2008 @ 5pm.

Hard Copy Applications Only - Resumes with a Cover Letter including references may be mailed to:

Trent Radio, 715 George Street, North, Peterborough, ON K9H 2T3, Attn: CSJ 2008 Hiring Committee

or brought to Trent Radio House, 715 George Street North, and dropped in the letterbox.

Applications should be marked "Attn: CSJ 2008 Hiring Committee".

Familiarity of Trent Radio's mission and operations will be considered an asset.

Eligible Candidates for federally funding Summer Career Placement position must be;

- (a) registered as a full-time student during the preceding academic year;
- (b) intend to return to school on a full-time basis during the next academic year;
- (c) a student in a secondary, post-secondary, CEGEP (Quebec only), vocational or technical program;
- (d) between 15 and 30 years of age (inclusive) at the time of intake/selection;
- (e) a Canadian Citizen, permanent resident, or person on whom refugee protection has been conferred under the Immigration and Refugee Protection Act;
- (f) legally entitled to work according to the relevant provincial / territorial legislation and regulations; and
- (g) not working 30 hours or more per week at another job.

Posted By SARAH DEETH PtboEx Staff 15 Mar 2008
Retrieved from Peterborough Examiner web site
www.thepeterboroughexaminer.com on Sat, 15 Mar 2008

"Money trouble at Trent; University sounds alert in wake of multimillion-dollar shortfall"

Trent University faces a 2007-08 budget shortfall of \$10.5 million that will likely result in layoffs for the local post-secondary institution, The Examiner has learned.

Don O'Leary, vice-president of administration, said the university managed to alleviate \$3.4 million of the deficit through other resources, leaving the university with a \$7.1-million operating budget shortfall.

University officials blame lower enrolment, government underfunding, the effects of inflation on expenses and significant costs associated with running the large Symons camps, plus the downtown campus and facilities in Oshawa, for the deficit. Trent's base budget is \$85.5 million and the deficit represents a shortfall of 12.2 per cent.

All department heads are being asked to trim five to 11 per cent of their budgets, O'Leary said, and in some cases more cuts will be made. Salaries and benefits account for 85 per cent of Trent's budget, he said. "When you make cuts as significant as these there are going to be some staff reductions," O'Leary said.

It's too soon to comment on any job losses, he said, but that will be reviewed once budgets come in from the various departments. Trent has obligations to its employees and collective agreements to abide by, O'Leary said. Any staff vacancies will be reviewed on a case-by-case basis before being filled. The changes will have no impact on the quality of education for Trent students, he said. The cuts seem drastic, he said, but if the university doesn't deal with the problem now it will only crop up later.

Alex Atfield, vice-president of Canadian Union of Public Employees Local 3908, which represents part-time faculty at Trent, said it's too soon to tell what the shortfall means for its members.

Information about the deficit has been circulating since September, he said, and it has been a topic of discussion for the university's senate. "It isn't entirely a surprise," Atfield said. But, he said, the \$10.5-million number was.

The deficit can mean two things for part-time staff, he said.

If Trent opts not to replace retiring full-time faculty with another full-time member, he said, it's likely that job will go to a part-time staffer working on contract. "It could mean we'll have more of our members filling those positions," Atfield said. "But it could mean that we're the first on the chopping block."

The deficit is to be discussed Monday at a union executive meeting, he said.

Peterborough MPP Jeff Leal said the province has already boosted funding to Trent University and Fleming College. "We've certainly increased the base budgets of both Trent University and Fleming College," Leal said, adding the province has also provided significant funding for capital projects at both institutions. Leal said he realizes post-secondary institutions face increasing operating costs.

The issue of funding for post-secondary institutions will be addressed by Colleges and Universities Minister Chris Bentley as the province readies for Finance Minister Dwight Duncan's March 25 provincial budget, Leal said.

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In the red
Trent University's explanation for its \$10.5-million 2007-08 deficit:

- \$5 million: shortfall due to 400 fewer undergraduate students (200 intake and 200 retention).
- \$3.5 million: structural deficit that is managed through various one-time funding appropriations at year-end.
- \$1 million: shortfall in government funding for accessibility and quality.
- \$1 million: inflation and increased costs associated with collective agreements and annual operating cost increases.

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