

TRENT RADIO BoD AGENDA
21 June 2021 – 6:00PM
to be held via teleconference

1. Chair's opening remarks and agenda approval
2. Approval of previous minutes
3. Operations reports
4. Financial statements
5. HVP policy
6. Social responsibility as a registered charity / broadcast licensee
7. Any other business
8. Date of next meeting
9. Adjournment

TRENT RADIO BoD MINUTES
19 April 2021 – 6:00PM, via teleconference

In attendance: Jill Staveley, Rob Hailman, Tim Snoddon, Katie Pedlar, Michael Gray, Bill Templeman, Alissa Paxton, Brazil Gaffney-Knox
Regrets: Jehan Mahboob

1. Chair's opening remarks and agenda approval

Katie Pedlar makes a motion to approve the agenda, seconded by Tim Snoddon.

2. Approval of previous minutes

Adjustment to bullet point four.

Alissa makes a motion to approve minutes, seconded by Katie Pedlar.

3. Operations reports

Rob Hailman presents operation reports. Trent Radio is moving to Libertime while programming is on break. Archives are being organized and relabeled in Studio C. A city grant is being used to make the archives more accessible.

Jill Staveley reports that the long-term donor intends to continue with his donations. Jill Staveley asks that the board establish a programming committee.

4. Financial statements

Rob Hailman presents the financial statements.

Volunteer and utility expenses are down because of the temporary closure of Trent Radio house.

The levy check was late due to a misunderstanding on the part of Trent University. Trent Radio have a year of operating expenses saved.

Alissa Paxton makes a motion to approve the financial reports, seconded by Michael Gray.

5. COVID-19 & summer plans

The board agrees that it is not yet safe to reopen Trent Radio house.

6. Any other business

Alissa shares that the spring fundraiser went well.

7. Date of next meeting

6PM May 17th, 2021

8. Adjournment

TRENT RADIO BoD MINUTES
17 May 2021 – 6:00PM via teleconference

In attendance: Jill Staveley, Rob Hailman, Tim Snoddon, Bill Templeman, Alissa Paxton, Katie Pedlar, Brazil Gaffney-Knox

Regrest: Michael Gray, Jehan Mahboob

1. Chair's opening remarks and agenda approval

Bill Templeman opens the meeting.

2. Approval of previous minutes

Katie makes a motion to table the approval of the minutes till next meeting. Motion is seconded by Bill Templeman.

3. Operations reports

Rob Hailman presents Operation reports. Trent Radio has had a successful transition to LiberTime.

Canada Summer Jobs Programs has approved Trent Radio for three summer positions for an eight-week term.

Alissa Paxton makes a motion to receive operation reports, seconded by Bill Templeman.

4. Spring 2021 programming report

Jill Staveley presents the programming report.

Katie Pedlar makes a motion to receive programming report, seconded by Alissa Paxton.

5. Financial statements

Rob Hailman presents the financial statements.

Katie Pedlar makes a motion to approve financial statements, seconded by Tim Snoddon

6. HR committee report

Alissa Paxton presents the HR committee report.

Bill Templeman makes a motion to approve HR committee report, seconded by Brazil Gaffney-Knox.

7. Bill C-10 – letter from Trent Radio

Rob Hailman addresses some concerns about how Bill C-10 will negatively affect Trent Radio. Bill asks the board to be empowered to write to the CTRC on behalf of Trent Radio regarding Bill C-10. Brazil Gaffney-Knox makes a motion to empower Rob, seconded by Alissa Paxton.

8. Any other business

No other business.

9. Date of next meeting

June 21, 2021

10. Adjournment

	31 May 21	31 Aug 20	\$ Change
ASSETS			
Current Assets			
Chequing/Savings			
1100 · Chequing - Bank of Montreal	179,937.61	110,117.89	69,819.72
1110 · Tangerine Savings	3.62	3.62	0.00
1115 · Paypal	731.95	634.05	97.90
Total Chequing/Savings	180,673.18	110,755.56	69,917.62
Accounts Receivable			
1200 · Accounts Receivable	4,095.00	4,589.62	-494.62
Total Accounts Receivable	4,095.00	4,589.62	-494.62
Other Current Assets			
12001 · Undeposited Funds	325.12	0.00	325.12
1300 · Prepaid Expenses	1,721.49	910.96	810.53
Total Other Current Assets	2,046.61	910.96	1,135.65
Total Current Assets	186,814.79	116,256.14	70,558.65
Fixed Assets			
1520 · Land	10,000.00	10,000.00	0.00
1560 · Buildings and Improvements	213,566.01	213,566.01	0.00
1570 · Accum Depr - Building	-151,463.13	-151,463.13	0.00
1580 · Office Equipment	20,774.21	20,774.21	0.00
1590 · Accum Depr - Furn and Equip	-20,774.21	-20,774.21	0.00
1600 · Technical Equipment	333,487.10	333,487.10	0.00
1610 · Accum Dep'n - Technical	-305,384.10	-305,384.10	0.00
1620 · Technical Renovations	9,913.00	9,913.00	0.00
Total Fixed Assets	110,118.88	110,118.88	0.00
TOTAL ASSETS	296,933.67	226,375.02	70,558.65
LIABILITIES & EQUITY			
Liabilities			
Current Liabilities			
Accounts Payable			
2200 · Accounts Payable	-5,987.99	-5,913.43	-74.56
Total Accounts Payable	-5,987.99	-5,913.43	-74.56
Other Current Liabilities			
2220 · Deferred Revenue	960.05	960.05	0.00
2240 · Accrued Liabilities	3,750.00	3,750.00	0.00
2500 · Payroll Liabilities - Rec Gen			
2530 · CPP Payable	1,365.28	1,281.42	83.86
2550 · EI Payable	621.47	514.66	106.81
2570 · Income Tax Payable	1,465.64	1,729.35	-263.71
Total 2500 · Payroll Liabilities - Rec Gen	3,452.39	3,525.43	-73.04
2510 · WSIB Payable	93.51	50.87	42.64
25500 · GST/HST Payable	-2,031.55	-4,003.19	1,971.64
Total Other Current Liabilities	6,224.40	4,283.16	1,941.24
Total Current Liabilities	236.41	-1,630.27	1,866.68
Long Term Liabilities			
2720 · Long Term Loan - J.K. Muir	0.00	27,654.56	-27,654.56
Total Long Term Liabilities	0.00	27,654.56	-27,654.56
Total Liabilities	236.41	26,024.29	-25,787.88
Equity			
30000 · Opening Balance Equity	110,038.60	110,038.60	0.00
32000 · Unrestricted Net Assets	90,312.13	14,197.24	76,114.89
Net Income	96,346.53	76,114.89	20,231.64
Total Equity	296,697.26	200,350.73	96,346.53
TOTAL LIABILITIES & EQUITY	296,933.67	226,375.02	70,558.65

Trent Radio Comparative Income Statement (subject to adjustment and review)

// prepared 16 June 2021 rhailman@trentradio.ca

	Sep 20 – May 21	Sep 19 – May 20	\$ Change
Income			
4000 · GOVERNMENT FUNDING			
4090 · Federal Grants			
4010 · Canada Summer Jobs	11,959.00	0.00	11,959.00
Total 4090 · Federal Grants	11,959.00	0.00	11,959.00
4160 · Provincial Grants			
4155 · Other Provincial	3,209.00	0.00	3,209.00
4160 · Provincial Grants - Other	0.00	9,596.01	-9,596.01
Total 4160 · Provincial Grants	3,209.00	9,596.01	-6,387.01
4190 · Municipal Grants			
4170 · City of Peterborough	7,500.00	0.00	7,500.00
Total 4190 · Municipal Grants	7,500.00	0.00	7,500.00
Total 4000 · GOVERNMENT FUNDING	22,668.00	9,596.01	13,071.99
4200 · DONATIONS & FUNDRAISING			
4220 · Corporations	2,250.00	500.00	1,750.00
4230 · Foundations			
4231 · Community Radio Fund of Canada	61,001.00	19,238.00	41,763.00
4230 · Foundations - Other	0.00	550.00	-550.00
Total 4230 · Foundations	61,001.00	19,788.00	41,213.00
4240 · Individual Donations	27,495.98	28,109.32	-613.34
4310 · Trent Student Memberships	182,038.77	139,948.24	42,090.53
4330 · Commercial & Non-profit Mships	300.00	400.00	-100.00
4340 · Individual Memberships	1,025.00	975.00	50.00
4410 · Special Events Donations	0.00	138.85	-138.85
Total 4200 · DONATIONS & FUNDRAISING	274,110.75	189,859.41	84,251.34
4500 · EARNED REVENUE			
4630 · Net On Air Sponsorship - Local			
4610 · On Air Sponsorship - Local	1,500.00	2,050.00	-550.00
4620 · On Air Sponsorship Expense	0.00	-83.15	83.15
Total 4630 · Net On Air Sponsorship - Local	1,500.00	1,966.85	-466.85
4650 · On Air Time Sales - Local	72.25	800.00	-727.75
4660 · On Air Time Sales - National	4,786.52	1,308.37	3,478.15
4710 · Interest Income	0.00	7.50	-7.50
4725 · Net Merchandise Sales			
4720 · Merchandise Sales	445.00	240.00	205.00
4722 · Merchandise Sales Expense	-287.40	-457.86	170.46
Total 4725 · Net Merchandise Sales	157.60	-217.86	375.46
4750 · Rental Income	8,632.63	6,601.30	2,031.33
4770 · Production Services	0.00	1,183.89	-1,183.89
Total 4500 · EARNED REVENUE	15,149.00	11,650.05	3,498.95
Total Income	311,927.75	211,105.47	100,822.28

Trent Radio Comparative Income Statement (subject to adjustment and review)

// prepared 16 June 2021 rhailman@trentradio.ca

	Sep 20 – May 21	Sep 19 – May 20	\$ Change
Expense			
5000 · SALARIES & BENEFITS			
5010 · Programming Wage	73,415.20	33,584.00	39,831.20
5070 · Administrative Wage	54,301.05	33,584.00	20,717.05
5075 · Trent Annual Payroll	31,546.55	31,968.99	-422.44
5080 · Employee Benefits	3,605.39	2,300.99	1,304.40
5082 · CPP Expense	6,518.36	4,088.92	2,429.44
5084 · EI Expense	3,522.82	2,217.94	1,304.88
5086 · WSIB Expense	382.04	247.64	134.40
Total 5000 · SALARIES & BENEFITS	173,291.41	107,992.48	65,298.93
6000 · ADMINISTRATION			
6010 · Contract Staff - Admin	1,423.98	2,494.57	-1,070.59
6030 · Audit	4,170.60	3,948.17	222.43
6040 · Bank Charges	272.25	233.28	38.97
6045 · Bldg Repair & Maint - TR	2,470.15	11,610.46	-9,140.31
6050 · Bldg Repair & Maint - Upper Apt	674.57	0.00	674.57
6060 · Insurance & Security	4,157.61	4,133.93	23.68
6065 · Interest Expense	382.42	1,913.24	-1,530.82
6070 · Legal & Other Professional	0.00	415.76	-415.76
6072 · Management Services Expense	3,415.95	6,850.73	-3,434.78
6075 · Meeting Expenses	160.00	0.00	160.00
6080 · Memberships & Subscriptions	1,472.34	1,211.11	261.23
6085 · Office Equipment & Software	426.11	1,011.72	-585.61
6090 · Office Supplies	413.01	124.05	288.96
6095 · Postage & Courier	0.00	5.24	-5.24
6100 · Printing & Design - Admin	0.00	49.78	-49.78
6105 · Professional Development	83.95	0.00	83.95
6110 · Telephone	702.88	705.76	-2.88
6115 · Travel & Conference	100.00	0.00	100.00
6120 · Utilities	2,592.12	3,594.40	-1,002.28
6125 · Volunteer Expenses	77.94	433.59	-355.65
6130 · Misc. Admin. Expense	111.02	120.29	-9.27
Total 6000 · ADMINISTRATION	23,106.90	38,856.08	-15,749.18
6500 · PROGRAMMING			
6505 · Contract Staff - Programming	0.00	500.00	-500.00
6510 · Trent Univ Student Payroll	0.00	10,123.68	-10,123.68
6515 · Artist Fees	10,100.00	900.00	9,200.00
6525 · Hospitality & Reception	0.00	53.75	-53.75
6530 · Licences & Tariffs	2,857.97	2,156.19	701.78
6535 · Programming Expenses	197.26	1,838.68	-1,641.42
Total 6500 · PROGRAMMING	13,155.23	15,572.30	-2,417.07
7000 · TECHNICAL			
7010 · Contract Staff - Technical	0.00	187.09	-187.09
7020 · Equipment Acquisition - Tech	1,459.32	1,586.42	-127.10
7040 · Equipment Repair & Maint - Tech	415.70	261.30	154.40
7050 · Line Rental	4,036.31	3,297.64	738.67
Total 7000 · TECHNICAL	5,911.33	5,332.45	578.88
7500 · MARKETING & PROMOTION			
7530 · Design & Printing	0.00	10.65	-10.65
7550 · Misc. Marketing Expense	116.35	0.00	116.35
Total 7500 · MARKETING & PROMOTION	116.35	10.65	105.70
Total Expense	215,581.22	167,763.96	47,817.26
Net Income	96,346.53	43,341.51	53,005.02

Trent Radio (CFFF 92.7fm)

Harassment and Violence Prevention Policy

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Mission statement

Trent Radio, in co-operation with our staff, is committed to a healthy, harassment-free and violence-free environment for all our employees. Trent Radio has developed a policy intended to:

- prevent and respond to workplace harassment and violence of any type, and
- effectively address any incident that might occur

Application

This policy applies to all employees, volunteers and contractors at Trent Radio who are engaged in work, work-related activities or work-related relationships. It applies to employees, volunteers and contractors both on station property and outside of station property. This policy applies to all incidents of workplace harassment and violence, including sexual harassment and sexual violence, family violence and third party violence.

Definition of harassment and violence

The *Canada Labour Code* (the Code) defines harassment and violence at subsection 122(1) as “any action, conduct or comment, including of a sexual nature that can reasonably be expected to cause offence, humiliation or other physical or psychological injury or illness to an employee, including any prescribed action, conduct or comment.”

Harassment

Harassment can include, but is not limited to any of the following acts or attempted acts:

- spreading rumours or gossip about an individual or group
- cyber bullying (threatening, spreading rumours or talking negatively about an individual online)
- threats made over the phone, by email, or through other medium to an employee, including from an (ex) partner or family member
- making offensive jokes or remarks
- playing unwanted practical jokes
- socially excluding or isolating someone
- stalking or inappropriately following a person
- tampering with someone's work equipment or personal belongings
- vandalizing or hiding personal belongings or work equipment
- impeding a person's work in any deliberate way
- persistently criticizing, undermining, belittling, demeaning or ridiculing a person
- intruding on a person's privacy
- public ridicule or discipline
- unwelcomed physical contact
- sexual innuendo or insinuation
- unwanted and inappropriate invitations or requests, including of a sexual nature
- displaying offensive posters, cartoons, images or other visuals
- making aggressive, threatening or rude gestures
- misusing authority, including:
 - constantly changing work guidelines
 - restricting information
 - setting impossible deadlines that lead to failure, and/or
 - blocking applications for leave, training or promoting in an arbitrary manner
- engaging in any of the actions, conduct and comments outlined above against a person because of that person's:
 - race

- national or ethnic origin
- colour
- religion
- age
- sex
- sexual orientation
- gender identity or expression
- disability, or
- any of the other prohibited grounds that the *Canadian Human Rights Act* lists

Harassment is not

Harassment is not any of the following:

- consensual workplace banter and interactions (unless it includes hurtful remarks about others, especially if they pertain to any of the prohibited grounds listed above)
- reasonable management action carried out in a fair way, such as day-to-day actions by a supervisor or manager related to:
 - performance
 - absenteeism
 - assignments
 - discipline, and
 - even dismissal (unless it is abusive or discriminatory)
- every workplace disagreement, although if a conflict is poorly handled or left unresolved, it can lead to harassment

Violence

Violence can include but is not limited to the following acts or attempted acts:

- verbal threats or intimidation
- verbal abuse, including swearing or shouting offensively at a person
- contact of a sexual nature
- kicking, punching, scratching, biting, squeezing, pinching, battering, hitting or wounding a person in any way
- attack with any type of weapon
- spitting at a person

Role of Trent Radio

The role of Trent Radio in relation to harassment and violence prevention includes:

- committing to preventing harassment and violence in the workplace
- an emphasis on prevention such as avoiding 1-on-1 meetings behind closed doors or online
- jointly reviewing and, when necessary, updating this policy with the health and safety representative at least once every 3 years or following any change to an element of this policy
- jointly conducting an initial workplace assessment with the health and safety representative
- jointly monitoring and, when necessary, updating the workplace assessment with the health and safety representative when there is:
 - a change to the risk factors identified, or
 - a change in the effectiveness of the preventive measures that have been developed and implemented
- jointly reviewing and updating the workplace assessment with the health and safety representative:
 - in situations where the principal party chooses to end the resolution process but the occurrence is not resolved, or
 - in situations where the responding party is not an employee or the employer
- jointly reviewing the workplace assessment with the health and safety representative and, when necessary, updating it
- jointly developing emergency procedures with the health and safety representative
- deploying the workplace emergency procedures whenever an incident, including an incident of family violence or domestic violence, poses an immediate danger to the health and safety of an employee or there is a threat of such an incident
- jointly reviewing and, when necessary, updating the emergency procedures with the health and safety representative
- making available to all employees information related to support services
- jointly developing or identifying harassment and violence prevention training with the health and safety representative
- delivering harassment and violence training to all employees and the designated recipient
- jointly reviewing and, when necessary, updating the training with the health and safety representative at least once every 3 years and following any change to an element of the training

- ensuring that the designated recipient correctly follows the resolution process that is outlined in the *Work Place Harassment and Violence Prevention Regulations* (the Regulations)
- for investigations into an occurrence of harassment and violence, providing a copy of the investigator's report to the principal party, responding party, and workplace committee
- jointly determining with the workplace committee which recommendations from the investigator's report should be implemented
- implementing the jointly determined recommendations from the investigator's report
- ensuring the resolution process is completed within 1 year after the day on which a notice of an occurrence is received
- reporting to the [Labour Program](#) employee deaths resulting from occurrences of harassment and violence, within 24 hours of becoming aware of the death
- complying with all other aspects of the Regulations and the Code as it relates to harassment and violence

Role of designated recipient (the HVP Team)

Under this policy, the Harassment and Violence Prevention team (HVP) will act as the designated recipient. The role of the HVP Team in relation to harassment and violence prevention at Trent Radio includes:

- responding to all notices of an occurrence within 7 days of receiving the notice
- initiating negotiated resolution with the principal party within 45 days after the day on which the notice of an occurrence is received
- reviewing every notice of an occurrence with the principal party against the definition of harassment and violence outlined subsection 122(1) of the Code
- making every reasonable effort to resolve an occurrence for which a notice has been provided
- allowing the principal and responding parties the option of participating in conciliation if they both agree to participate and on who will facilitate the conciliation
- providing notice of an investigation to the principal and responding parties if the principal party requests an investigation
- in the case of an investigation, selecting a person to act as an investigator from the list of investigators developed jointly by Trent Radio and the health and safety representative
- ensuring selected investigators have the necessary knowledge, training and experience required by the Regulations
- ensuring investigators provide a written statement indicating they are not in a conflict of interest with respect to the occurrence
- providing investigators all the information that is relevant to their investigation
- providing monthly status updates to the principal and responding parties on the status of the resolution process

Role of the health and safety representative

The role of the Health and Safety Representative in relation to harassment and violence prevention at Trent Radio includes:

- implementing the preventive measures developed by the health and safety representative at the local workplace level
- jointly reviewing and updating with Trent Radio the workplace assessment:
 - in situations where the principal party chooses to end the resolution process but the occurrence is not resolved, or
 - in situations where the responding party is not an employee or the employer (for example volunteers, contractors, former partners)
- jointly determining with Trent Radio which of the investigator's recommendations from the investigator's report are appropriate to implement

Role of employees & volunteers

The role of all employees in relation to harassment and violence prevention at Trent Radio include:

- refraining from committing harassment and violence
- where appropriate and safe, informing a person committing harassment and violence that their actions are inappropriate and unwelcome
- reporting all occurrences of harassment and violence to their supervisor or the HVP team when they experience or witness it
- where appropriate, making every reasonable effort to resolve an occurrence of harassment and violence through negotiated resolution if they were a party to an occurrence
- cooperating with an investigator and the investigation process related to an occurrence
- refraining from retaliatory behaviour against the principal party, responding party, witnesses and any other individuals who are involved in the resolution process for an occurrence
- respecting the confidentiality of the information shared throughout the resolution process of an occurrence

Factors that contribute to workplace harassment and violence

There are a number of factors that can contribute to workplace harassment and violence. These factors can be divided into 5 general categories:

- People characteristics
- physical work environment
- work activity/culture
- job factors, and
- other external factors

People characteristics

Working with people that exhibit certain characteristics can put employees at greater risk of harassment and violence. This can include working with volunteers, and their relatives, who may lash out at the closest person due to:

- being angry and frustrated with the system
- having a history of violence
- a mental health condition, emotional disorder, or a head injury
- racist, sexist, homophobic, transphobic, ableist or otherwise discriminatory attitudes and behaviors
- being under the influence of drugs or alcohol

Physical work environment

Certain work environments and workplace designs can result in additional risks that may lead to harassment and violence. These can include:

- working alone, in small numbers or in isolated or low-traffic areas (for example isolated offices and studios)
- working in community-based settings
- having a mobile workplace
- working in a poorly designed area, such as a cramped room or a room that has poor visibility of volunteers or staff
- working in an overcrowded environment
- working in an environment with high noise levels

Work activity/culture

- working with the public
- handling money or items of significant value
- working in an environment that tolerates or promotes racist, sexist, homophobic, ableist, or otherwise discriminatory attitudes and behaviours
- working during periods of intense organizational change (for example strikes, privatization, restructuring, downsizing)
- working in the same workplace with an (ex) partner who is abusive

Job factors

Aspects specific to a job, such as mental and physical demands of the job, can result in additional hazards that may lead to harassment and violence. This can include:

- lack of control over how work is done
- excessive workload
- unreasonable or tight deadlines leading to high stress
- confusing, conflicting or unclear job or roles
- ambiguous or complicated reporting structures
- lack of job security

Other external factors

Other external factors that can result in harassment and violence include:

- Family violence or domestic violence, such as a family member or (ex) partner:
 - threatening an employee or co-workers either verbally or over the phone or email
 - stalking the employee
 - verbally abusing the employee or co-workers
 - destroying the employee or organization's property
 - physically harming the employee or co-workers
 - using work time or workplace resources to monitor or attempt to control the actions of an (ex) partner

Harassment and violence prevention training

Trent Radio will provide all of its employees with (and make available to volunteers) a harassment and violence training course. This course will cover:

- elements of the workplace harassment and violence prevention policy
- the relationship between workplace harassment and violence and the prohibited grounds of discrimination under the *Canadian Human Rights Act*
- how to recognize, minimize and prevent workplace harassment and violence
- Understanding what behaviours constitute harassment; understanding boundaries (flirting, joking, teasing, etc.)
- Who to report harassment incidents to?

All new employees will receive training within 3 months after the day on which their employment begins. Further, all employees will receive this training again at least once every 3 years.

The following groups will receive training on their obligations in relation to harassment and violence at least once every 3 years:

- managers
- members of the HVP Team

Online training is available through the Canadian Centre for Occupational Health and Safety: https://www.ccohs.ca/products/courses/course_listing.html

Outline of the resolution process

Below is a summary of the resolution process. It includes how a principal party, or witness, can submit a notice of an occurrence.

Notice of an occurrence

You are encouraged to notify the HVP Team (the designated recipient) if:

- you are an employee who experience harassment and violence in the workplace, or
- you are an individual (employees or non-employees) who witnessed an occurrence of harassment and violence in the workplace

Notify the HVP Team by telephone at 705-741-4011, or by email at: hvp@trentradio.ca to the attention of the Director of Operations and the Board President.

The HVP Team will ask the employee or individual to fill out a form, in which they provide the following information:

- the name of the principal party and the responding party (if known)
- the date of the occurrence
- a detailed description of the occurrence

If an employee or individual is not able to provide this information in written form, they may provide this information to the HVP Team orally. The HVP Team will then transcribe the information for them on the form.

Please note that, in order to proceed with the resolution process, it is mandatory to provide the name or identity of the principal party who was involved in the occurrence. If you do not provide the name or identity of the principal party, the occurrence will not be further reviewed.

Trent Radio cannot reveal the identities of the parties involved in the resolution process for an occurrence to either the health and safety representative without the consent of the parties. However, the identities of the parties may be revealed to each other as part of the resolution process.

Negotiated resolution

Negotiated resolution is a form of informal resolution where the principal party meets with the employer or designated recipient to:

- discuss the occurrence
- clarify what was submitted in the notice of occurrence, and
- attempt to reach resolution

During the negotiated resolution, the HVP Team will ask the principal party to meet, either in person or by phone, with a member from the HVP Team. This meeting is for an initial discussion regarding the occurrence. During this discussion, the members of the HVP Team and the principal party will review the notice of occurrence that they received against the definition of harassment and violence in the Code. Together, they will try to determine whether the occurrence meets the definition. If both the members of the HVP Team and the principal party agree that the occurrence does not meet the definition, then they will deem the occurrence as resolved. If the member of the HVP Team and the principal party do not agree as to whether the occurrence meets the definition, and the principal party wishes to continue with the resolution process, then the principal party has the option of either:

- continuing with negotiated resolution, or
- pursuing conciliation and/or an investigation

If the principal party wishes to continue with a negotiated resolution, they must inform the HVP Team of this decision. The HVP Team will schedule a series of meetings with the principal party. At the meetings, where applicable, the responding party will discuss the occurrence and attempt to achieve resolution. The responding party does not have to be informed of the principal party's notice of occurrence or be involved at this stage of the resolution process. This is only if the principal party does not wish for them to be notified or involved. The HVP Team can arrange for any of the following meetings:

- meetings with only the principal party and a member from HVP Team
- meetings with the principal party, responding party and a member from the HVP Team
- meetings between the principal party and a member from HVP Team with concurrent but separate meetings between the responding party and a member from the HVP Team

Conciliation

A principal party and responding party may engage in conciliation at any time during the resolution process. However, conciliation can only proceed if both the principal party and the responding party agree to engage in conciliation. They must also agree on the person who will facilitate the conciliation. However, conciliation can only proceed if an investigator has not provided their final investigation report.

The principal party and responding party are required to inform the HVP Team of their desire to participate in conciliation. The HVP Team will then facilitate discussion around the selection of a conciliator who is agreeable to both parties. The HVP Team will also schedule time for both parties to meet with the conciliator.

Investigation

The principal party may request an investigation at any time during the resolution process. If the principal party wishes to proceed with an investigation, they must inform the HVP Team. The HVP Team will then:

- provide notice of an investigation to the principal and responding party, and
- select an investigator from the list that has been jointly developed with the health and safety representative

The selected investigator will investigate the occurrence and provide Trent Radio a report outlining:

- a general description of the occurrence
- their conclusion, and
- their recommendation to eliminate or minimize the risk of a similar occurrence

Trent Radio will then provide a copy of this report to the principal party, responding party and the workplace committee.

The report will not reveal, directly or indirectly, the identity of the persons who were involved in the occurrence or the resolution process for the occurrence.

Trent Radio and the health and safety representative will then meet to determine which of the recommendations in the investigator's report are to be implemented. Trent Radio will implement those recommendations within 1 year of receiving the notice of occurrence.

Trent Radio may take into consideration the findings in an investigator's report when applying disciplinary measures. However, disciplinary measures will also depend on the findings from a separate administrative investigation that Trent Radio will conduct in some circumstances.

Trent Radio cannot use the findings in an investigator's report for any of the following purposes:

- replenishment of sick leave
- granting of any additional paid or unpaid leave
- monetary remuneration for damages

However, the section Recourse avenues in this policy describes other recourse methods an employee can pursue.

Representation

At any time during the resolution process, an employee or volunteer may be accompanied or represented by a person of their choosing, such as a:

- professional
- friend
- partner or
- colleague.

Protection against reprisal

Parties involved in an occurrence are forbidden from seeking retaliation. If you experience any retaliatory action or threat of retaliatory action from the responding party, witnesses, management, or other people within or outside the organization, please inform the HVP Team immediately.

Workplace assessment

The HVP Team will conduct a joint review. If necessary, they will update the workplace assessment if an employee submits a notice of an occurrence and the resolution process cannot proceed for any of the following reasons:

- the principal party chooses to end the resolution process at any point during the resolution process but the occurrence is not resolved
- the responding party is not an employee or the employer (for example, the responding party is a member of the public, a volunteer, or an (ex)partner or family member)

The purpose of the review and update of the workplace assessment is to:

- determine what happened, taking into account the circumstances of the occurrence
- determine whether all risk factors have been appropriately identified
- develop new preventive measures, if needed, to mitigate the risk of a similar occurrence

For more information, consult the [sample risk assessment](#).

Emergency procedures

If a harassment and violence occurrence poses an immediate danger to the health and safety of an employee, or if there is a threat of such an occurrence, please **call 911 for emergency services** (police, fire and ambulance) and contact Trent Radio management once safe to do so.

Below is a summary of the emergency procedures that Trent Radio must implement in various types of situations.

Violence in the workplace

If you witness or experience violence at work:

- remove yourself from the situation if you can
- inform your manager or seek help from a co-worker immediately
- if your manager is the perpetrator, notify another manager, or representative of the Board in the line of authority
- if your physical security or well-being is threatened if possible call 911

If you are dealing with a violent person:

- stay calm
- try to calm the other person or diffuse the situation
- avoid saying or doing anything that could aggravate the situation
- avoid eye contact or sudden movements that can be perceived as threatening
- respect the person's personal space
- continue the conversation with the person only if the person calms down
- tell the person that you understand the reason for their anger
- if the behavior persists, end the conversation
- politely notify the person that you will leave the work area or ask them to do so
- notify your manager or seek help from a co-worker immediately
- set off the alarm system if necessary
- if the person refuses to leave the premises and the situation escalates call 911

Active shooter

If you witness an incident involving an active shooter outside the building:

- stay out of sight (away from windows) and warn colleagues and visitors
- leave the area at risk
- when safe to do so, call 911, and other building occupants
- if you cannot evacuate the building safely, lock outside doors and close the blinds and curtains
- wait for instructions from first responders

If you witness an incident involving an active shooter inside the building:

- stay calm
- if you can do so safely, leave the area immediately
- warn as many others as possible without attracting the attention of the assailant
- if you can do so safely, call 911 and notify the other building occupants
- lock the doors or barricade yourself in a room using furniture
- block the windows; close the office blinds and curtains
- if the workspace has no door, hide under your desk or where you cannot be seen
- if you are in a washroom, remain there if safe to do so
- silence your cell phone, turn off radios and computers
- if you cannot escape, remain silent and hide until first responders arrive
- wait for instructions from first responders

Bomb threat

If you are made aware of a bomb threat by telephone:

- listen to the caller calmly and do not interrupt them
- try to get as much information as possible, such as:
 - when the bomb is supposed to explode
 - where the bomb is located
 - description of the device
 - reason for the call or motivation for the threat
 - telephone number on the display screen (if possible)
- Remember any details you can about the caller, such as:
 - approximate age
 - gender
 - manner of speaking
 - level of nervousness
 - any background noise

- call 911 and inform your manager
- remain available to provide information to first responders

If you are made aware of a bomb threat by e-mail:

- save the email (or letter)
- send it immediately to the police

If a bomb alert is activated (for example, over intercom):

- visually inspect your immediate work area including:
 - wastepaper baskets
 - storage areas
 - dislodged suspended ceiling panels
 - furniture that has been moved
 - closets
- inform your manager of the results of your search
- if you find a suspicious package, do not touch it and inform the police immediately
- do not evacuate the building until the security services authorize you to do so

Privacy protection

Trent Radio is committed to the protection of the privacy of the persons involved in an occurrence. As such, the health and safety representatives are not permitted any involvement in the resolution process of an occurrence (unless also on the HVP Team). Only trained staff in the HVP Team will engage in the resolution process with the principal party and responding party. Further, we will not permit an investigator to disclose in any report it produces and distributes the identity of any of the persons involved in an occurrence or the resolution process for an occurrence. This includes the principal party, responding party, witnesses and any other individuals interviewed by the investigator.

Recourse avenues

Employees and volunteers can pursue multiple recourse avenues for their occurrence. This includes:

- pursuing recourse under the *Canadian Human Rights Act* with the *Canadian Human Rights Commission*, or
- pursuing recourse under the *Criminal Code*

Support measures

Kawartha Sexual Assault Centre (KSAC): <http://kawarthasexualassaultcentre.com>

24-Hour Crisis Support Line Toll-Free: 1-866-298-7778

Office Line: 705-748- 5901

YWCA Peterborough Haliburton: <https://ywcapeterborough.org>

24-Hour Crisis & Support Line:

Call | 1-800-461-7656

Text | 705-991-0110

Telecare Peterborough Distress Centre: 705-745-2273

National supports and resources related to family violence are available at [Ending Violence Canada - Support Services](#).

Notices submitted in bad faith

Notices of harassment and violence that are identified throughout the resolution process as having been made in bad faith may be subject to disciplinary action.

Complaints related to employer non-compliance with the Code or Regulations

In accordance with section 127.1 of the *Code* or Regulations, if you, as an employee believe that there has been a contravention of the *Code* as it relates to an occurrence of harassment and violence, you may make either an oral or a written complaint to the Director of Operations or the Board President: 705-741-4011 or hvp@trentradio.ca.

Definitions

The following definitions apply to this policy:

- **Designated recipient** means the team that has been designated by Trent Radio, to whom a notice of an occurrence may be submitted. For the purposes of this Policy, the HVP Team will act as the designated recipient
- **Harassment & Violence Prevention Team** shall consist of board members, employees (management & non-management), and volunteers. The Board President shall be the contact person for the HVP Team
- **Occurrence** means an occurrence of harassment and violence in the workplace
- **Principal party** means an employee, volunteer or employer who is the object of an occurrence
- **Responding party** means the person who is alleged to have been responsible for the occurrence in a notice of an occurrence provided to the designated recipient
- **Witness** means a person who witnessed an occurrence of harassment and violence or is informed of an occurrence by the principal party or responding party
- **Workplace** means any place where an employee is engaged in work for the employee's employer as per 122(1) of the Code

Many thanks to the NCRA for compiling the original template draft this policy was based on.

Approved by the Trent Radio Board of Directors as a working policy document: Monday, March 15, 2021